ANNUAL REPORT for the 32nd Annual Meeting of LinC Yarra Valley

LinC Church Services Network Yarra Valley Incorporated

ABN 81 546 782 800

Monday 14th August 2023, 7:00PM – 9.00PM at Woori Yallock Presbyterian Church



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| 7.00 pm | Welcome to all, apologies, and prayer (10 mins) | Ray McDonald |
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| 7.10 pm | Confirmation of Minutes of 2022 AGM (2 mins) | Ray McDonald |
| 7.12pm | President's Report (10 mins) | Ray McDonald |
| 7.22 pm | Thank you LinC Yarra Valley (5 mins) | Aaron Violi MP |
| 7.27 pm | General Manager's Report (10 mins) | Julie Szabo |
| 7.37 pm | Treasurer's and Fresh Food Program Reports (15 mins) | Mark Knoll |
| 7.52pm | Acceptance of Annual Report as circulated (3 mins) | Ray McDonald |
| 7.55pm | Election of office bearers, appointment of church representatives (10 mins) | Tony Archer |
| 8.05 pm | Acceptance of Annual Report as circulated (3 mins) | Ray McDonald |
| 8.08 pm | Guest speaker, Discovery Community Care (10 mins) | Shereen Barker |
| | Personal testimony (5 mins) | Christian James |
| | Guest speaker, Empowered Faith Communities (5 mins) | Mark Knoll |
| | Testimony – God's Great provision (5 mins) | Mark Knoll |
| 8.33 pm | Thanks and concluding prayer (10 mins) Everyone is invited to stay for supper. | Tony Archer |

Who is LinC Yarra Valley?

LinC 'Love in the name of Christ' Church Services Network Yarra Valley was founded in 1992 to connect and facilitate local churches to assist people in need in the Upper Yarra Valley. Our goal is to 'help churches help people' by connecting local caring Christians with people needing support. More recently we have expanded into Mooroolbark and Mount Evelyn.

LinC provides an opportunity for ordinary people to do ordinary things, making an extraordinary difference in our community.

We are a network of Christian churches with members and volunteers from local churches and the local community. Together we are helping create flourishing and connected communities to help transform lives.

Member churches

- 1. Warburton Presbyterian Church
- 2. Woori Yallock Presbyterian Church
- 3. Warburton Seventh-day Adventist Church
- 4. Millgrove Baptist Church
- 5. River Valley Church Millgrove
- 6. Wesburn Baptist Church
- 7. Thomas A'Becket Catholic Church Yarra Junction
- 8. Sacred Heart Catholic Church Warburton
- 9. Pallotti Catholic College
- 10. All Saints Anglican/Uniting Church Yarra Junction
- 11. St Mary's Anglican Church Warburton
- 12. Grace Communion Mooroolbark
- 13. Yarra Valley Seventh-day Adventist Church
- 14. Discovery Church

Board Members

Executive team:

President - Ray McDonald

Secretary - Ria Heatherich

Treasurer - Mark Knoll General Manager (Ex-efficio) - Julie Szabo

Church representatives:

Discovery Church – Shereen Barker

Grace Communion Mooroolbark – Philip Kennedy

Millgrove Baptist Church – Ray McDonald

Pallotti Catholic College – Ian Phillips

Warburton Seventh-Day Adventist Church – Rose Hoult

Woori Yallock Presbyterian Church – Ria Heatherich

Wesburn Baptist Church – Andrew Leng

Yarra Valley Seventh-Day Adventist Church – Daniel Matteo

Member church contacts:

Catholic Churches – Nancy Nathan
River Valley Church – Jenny Syme
Upper Yarra Anglican – Joy Healey
Warburton Presbyterian Church – David Reid

Our Mission

To relieve and alleviate poverty and distress for people suffering due to isolation, homelessness, disability/age, financial and family crises. To provide, through our network of Christian churches and organisations, and local agencies, practical care for vulnerable people.

Our Core Values

- 1. LinC is a **Christian** network of churches seeking to follow Jesus in His identification with vulnerable people and His example of showing unconditional love to all people.
- 2. LinC is committed **to serving people with needs**, working in partnership with them and being a channel for a response of compassion from local churches.
- 3. LinC gives **priority to people** over systems and respects the dignity and worth of all.
- 4. LinC works in partnership with churches and community agencies.

- 5. LinC is committed to good stewardship of people and material resources.
- 6. LinC is **responsive** in acting wherever help is needed and appropriate. We are responsive to new opportunities.

Our organisation

LinC Yarra Valley is committed to providing high quality, non-judgemental care for all our clients. Our intake staff, who are often the first point of contact for people in crisis, are trained to empathetically listen to clients and then carefully assess their needs. Some of these needs will be referred to volunteers, while needs of a more complex nature will be referred to local agencies and support services.

LinC Yarra Valley has worked in partnership with the Department of Social Services, Yarra Ranges Council and other local organisations for many years. We have a small office in the Upper Yarra Family Centre, alongside other service agencies. The office is used for training, meetings and storage. The partnership with Yarra Ranges Council provides LinC with support delivering our services and with affordable office space. All intake staff work from home or from church premises. Food program volunteers work face to face with clients at various locations.

Our paid staff hours were halved last year due to necessary budget cuts. We currently operate at about 5% for staff costs which is very low. It has been challenging to keep the current volunteer programs well supported but we have managed and are seeing a turnaround of our financial situation.

Our General Manager and one part-time team leader support our volunteers to run our programs and oversee the day-to-day operations of LinC. Our volunteers assist with client intake, food parcel coordination and delivery and facilitation of our fresh food programs. LinC has approximately one hundred and twenty volunteers who have expressed they benefit greatly by working as part of the LinC team. They see this benefit in their own lives. They also gain satisfaction in helping others and have the privilege of seeing God's weekly provision firsthand, as vulnerable people are provided for in practical ways.

Overall responsibility for the management of LinC Yarra Valley lies with the Board. Each member church is invited to provide a Board representative and our meetings occur monthly in person or over Zoom.

The ongoing work of LinC is supported by specific purpose grants from federal and local levels of government and at times from philanthropic, business and community sponsorship and donations. This support is greatly appreciated and needed as it allows LinC to provide the services so needed in the community. This year we began looking for more skilled volunteers to assist with fundraising, grant writing, bookkeeping and administration support.

LinC Yarra Valley ran two major programs:

- Fresh Start. Comprises emergency relief, material aid, food programs, bill help, budget help and referrals.
- Fresh Food Program. Four fresh food programs run each week in Millgrove, Yarra Junction, Wandin and Woori Yallock. We also support the Tuesday program run by ADRA in Warburton.

Minutes of the 31st LinC Yarra Valley Annual General Meeting held on Monday 17th October 2022, 7:00pm at the Woori Yallock Presbyterian Church

Attendance: Ray McDonald, Mark Knoll, Ian Philips, Maria Kerr, Marylin Leermakers, Julie Szabo, David Szabo, Gordon Elliot, Aaron Viol MP, Jill Hutchinson, Jim Child (Mayor), Ria Heatherich, Tony Archer, Albert Meuwissen, Alfred Buder, Dawn Develyn, Michael Goodrich, Carla Boonstra, Bill Robinson, Philip Kennedy, Alice Kroes, Dawn Doller, David Reid.

Apologies: Cindy McLeish, State Member for Eildon, Deborah Franzen (Wesburn Baptist), Susan Kemplay-Hill (Wesburn Baptist), Marion Drake, Jenny Syme and Adam Killeen (River Valley Church), Shereen Barker (Discovery), Philip Hamilton (Discovery), Mark Phillips (Rapid Relief Team), Sue Ashby (UYAnglican food Centre), Rod McKail (Upper Yarra Community Enterprise), Lean Lim, Margaret Coney, Cailie Coney, Tiani Kane (Vinnies), Luke Whiteside (Upper Yarra Anglican Church), John Moore, Amanda Foat ,Jenny Syme (River Valley Church), Paul Penman, Peter Fagg (LinC National), Nola Cummins (Wandin Baptist Church), Peter Smith & Daryl Thomson (Yarra Valley SDA Church), Nancy Nathan (St Vincent de Paul and Upper Yarra Conference) and Karen Meuwissen (WY Presbyterian).

Julie Szabo, General Manager introduced the proceedings for the night.

Ray McDonald, the President welcomed people to the meeting including Aaron Violi, Federal Member for Casey, Mr. Jim Childs Mayor of the Yarra Ranges Council, all members of LinC and those who were visitors.

Minutes of the 2021 Annual General Meeting: Acceptance of the Minutes of the 2021 Annual Meeting. Moved and carried.

A Few Words from our Local member of Parliament: Aaron Violi:

Aaron shared of his early childhood when he and his family were dependent on food assistance from their country community and how much they and he appreciated food assistance to them as a family by their local Catholic Church. He assured us of his support and interest in the years ahead.

Presidents Report:

Ray indicated that our **Greatest Achievement** for the year was to stay open during the Covet Pandemic. During this period, we have been able to supply fresh food and vegetables to people along the full extent of the Warburton Highway from East Warburton to Mooroolbark.

The Toughest task for the year has been to reduce the hours of work and therefore the salaries to our two staff workers, Julie Szabo and Deb Franzen because of reduced funding and donation. Ray expressed appreciation for both Julie and Debbie for their preparedness to accept this situation and continue to commit themselves to LinC. Congratulations was offered to Julie on now having worked for ten years for Linc and to Deb for five years' service.

Ray and Brigitte had commenced a Yarra Valley Christian Leaders Breakfast in their home during the year which had moderate success.

Ray and Mark Knoll had **visited 5 Churches** through the year endeavouring to strengthen LinC's ties to the Yarra Valley Churches. The Discovery Church of Christ at Mount Evelyn were welcomed them into LinC. Ray visited their distribution centre at the back of their Church.

Ian Phillips is standing down as **LinC Secretary** and Mark Knoll as **Treasurer**, negotiations are continuing for their replacements. They were thanked for their service to LinC but both will continue on the Board.

General Manager's Report:

Julie thanked God for his support of LinC and new learnings throughout the year. We have learnt to work from home because of the Pandemic, we are reconnecting with each other as Churches and LinC.

Thanks to all our volunteers, to Deb Franzen and Chelsea in maintaining things when Julie was on long service leave.

Thanks also to the many volunteers and organisations that supported us during the year. She encouraged us to remember that people are wanting more than food, they need a community of people who care about them and a place to belong.

Community Value Report

The Community value which LinC provides including Fresh Food, Fresh Start, Transport and Pantry Donations along with paid labour and volunteers amounts to \$862,193 I dollar terms.

Food Program, Fresh Start and Emergency Relief Report by Deb Franzen (Food Program Coordinator:

Emergency Relief and Material Aid is funded by the Department of Social Services, Yarra Ranges Council and general donations: there were during the year 611 Food Parcels, 4 Budget referrals, 105 within LinC, 161 referrals to other agencies, 2128 bill helps and 1007 times clients were assisted. A Total of between 150-200 people were assisted with food each week.

Lean Lim and Alfred Buder along with Deb have been responsible for this service, Alfred on the telephone and Lean at the food pantry in the Warburton Presbyterian Church LinC pantry (Shop front).

Multi-Site Fresh Food Report for 2022:

Food throughout the year was provided by: Second Bite, Aldi Seville, Woolworths Yarra Junction and the Buddha Bodhivana Monastery. A total 196 tonne of food was distributed to the value of \$452,084 by twenty-nine volunteers.

Finances Report by Mark Knoll Treasurer:

There was a total Income of \$73,868.99 and expenses of \$148,527.39, a loss of \$74,658.

Total Assets were \$26,868.63.

Member Church Reports:

The following Churches provided Church Member Reports – Woori Yallock Presbyterian Church, Wesburn Baptist, Mooroolbark Christian Fellowship, Warburton Presbyterian Church, Millgrove Baptist Church, All Saints Food Distribution Upper Yarra Anglican/Uniting Parish, Yarra Valley Seventh Day Adventist Church, River Valley Church Millgrove and Pallotti College Millgrove.

Opportunity for Questions:

None were received.

Ray as Chairman asked for Acceptance of the Report as a whole:

The report was moved and seconded and accepted by a show of hands.

Positions Vacant:

Ray as Chairman declared all positions Vacant.

Rev Tony Archer took the Chair and called for nominations:

President: Ray McDonald Moved, seconded and accepted

The positions of <u>Secretary</u> and <u>Treasurer</u> remained vacant subject to further negotiations by the Board.

Guest Speakers:

Philip Kennedy

Member of the Board and Member of Mooroolbark Christian Fellowship

Phillip shared from his own life story which was intermingled with that of his Church and some of these difficult theological issues they struggled with personally and as a Fellowship. Their Fellowship is now very much a mainstream Church and now goes under the title of Grace Gospel Fellowship.

Phillip also shared the history of 'The Goodness Gracious' program operating as a part of their Church program providing food from Second Bite under the banner of LinC.

Ray McDonald

Ray shared the ministry and challenge of Jesus in 'Listening to the Voices on the Street' throughout the Chapters 8 & 9 in Matthew's Gospel.

Jesus not only heard the immediate need of the person is blindness or leprosy but listened for and heard the underlying spiritual needs.

In highlighting the people with whom we distribute food – their immediate or presenting need - we too are challenged by Jesus to listen more deeply to the underlying needs of our people for love and friendship. It is not all about food.

Thanks, and Prayer

Tony Archer, minister of the Woori Yallock Church in which we were meeting, He thanked everyone for coming and invited them to join us for supper.

He closed in prayer.

President's Report Ray McDonald

"A man was going down from Jerusalem to Jericho when robbers attacked him. They stripped him of his clothes, beat him and went away, leaving him half dead. ³¹ A priest happened to be going down the same road, and when he saw the man, he passed by on the other side. ³² So too, a Levite, when he came to the place and saw him, passed by on the other side. ³³ But a Samaritan, as he travelled, came where the man was; and when he saw him, he took pity on him. ³⁴ He went to him and bandaged his wounds, pouring on oil and wine. Then he put the man on his own donkey, brought him to an inn and took care of him. ³⁵ The next day he took out two denarii^[e] and gave them to the innkeeper. 'Look after him,' he said, 'and when I return, I will reimburse you for any extra expense you may have.'

³⁶ "Which of these three do you think was a neighbour to the man who fell into the hands of robbers?"

³⁷ The expert in the law replied, "The one who had mercy on him."

Jesus told him, "Go and do likewise."

Jesus' story of the 'Good Samaritan' spells out graphically what LinC Yarra Valley is about:

- Helping people who are in trouble or difficulty with no regard for nationality or status in society.
- Empathy and practical support for people who are hurting by providing help using our own and community resources.
- Personal generosity goes way beyond the norm. We think our LinC volunteers are good neighbours.

This story of Jesus is re-enacted every week in our LinC: Programs all the way down the Warburton Highway, at Millgrove, Yarra Junction, Woori Yallock, Wandin North, Mount Evelyn, and Mooroolbark.

I thank all our volunteers for their kindness and generosity to so many in our valley who are grateful for the friendship and practical support they receive.

I thank Julie Szabo and Deb Franzen for their continued hard work and dedicated support of our volunteers throughout the year in their roles as staff in LinC Yarra Valley.

Settling after COVID-19

For the organisation, it has been a year of getting our house in order following the reduction in paid working hours last year. For both Julie and Deb adjusting how they do things but still endeavouring to continue the level of support which they have always given. Julie has completed and enjoyed her long service leave, and working life has settled down to a normal pattern.

One of God's provisions for Julie has been that LinC National is now employing her part time making up for some of the hours she has lost working for us. There is a degree of overlap in the roles, which is a plus for both of our organisations.

I thank the members of the Board for their support during the year: We have now adjusted to meeting monthly, almost always on zoom, which allows people to stay safe and warm on cold winters nights. We now meet personally as a Board, just twice a year, both times being at Pallotti College for a meal together mid-year and a Christmas breakup.

Early in the year we struggled to cover the roles of Treasurer and Secretary. Mark Knoll continued as Acting Treasurer and I wrote up the minutes as well as fulfilling the Chairing Role on the Board. Thankfully, both positions have now been filled: Mark's personal circumstances have changed, and he has now been appointed as Treasurer and Ria Heatherich has taken on the Secretarial role. I thank them both for all that they do.

Shereen Barker from Discovery Church Mt Evelyn has joined our Board, Ben Reed has also attended on a number of occasions as our Grant Writer. Ben has had considerable success in this capacity. We have been grateful.

Focuses during the year.

<u>Fundraising</u> has been an issue for us, at least two of our meetings have focused on this issue. Just recently Lori Kravos, a professional in this area, encouraged us how to develop this skill as an organization.

One of our roles at LinC is to act as <u>a communication link between Churches</u> in the Valley, who would otherwise be all acting as individual Churches. We do this via our Board and various functions related to our activities such as volunteer morning teas and LinC presentations in Church services.

Another focus for us this year has been to encourage our Food programs to see their role as not only distributing food, but being a neighbour in every sense of that word as Jesus taught it. Being a neighbour is also being a friend, caring about people themselves, not just having sufficient food for their

family. We conducted a training day run by Mark Matthews and encouraged our Board Members and others in our teams to read the book: 'Ordinary Mentoring for Extra-ordinary Transformation;' by Tony Baxter and Mark Matthews.

We had also been attempting to arrange breakfasts or morning teas for the Church Ministers of the Valley and other Christian Leaders. However, because most of our Ministers and leaders are part time or else responsible to also care for their families these have not been well attended. I am now seeking to catch up with them personally for coffee during the year. This at least keeps us in touch.

Thanks

We appreciate the support of our Yarra Ranges Council, Councillor Jim Child, Mayor, Michael Goodrich, Community Development Officer and our Politicians: Aaron Violi MP Federal Government and Cindy McLeish MP for Victoria.

Again, to our wonderful suppliers of food throughout the year: Second Bite, Aldi Seville, Woolworths Yarra Junction: You make our services possible with your continued provision of food.

What can I do with 27 Watermelons?

I had just picked up our weekly supply of fresh food from Aldi in Seville. My little white Nissan Truck was full of watermelons, 27 of them to be exact.

"What can I do with 27 watermelons?" I thought to myself. "There is no way that I can distribute them all from our Millgrove Church! Perhaps, I should ring Mark from the Yarra Junction LinC at the Council offices to see if he wants half". But Brigitte, my wife, who was temporally in charge at Millgrove might have something to say about that!" I thought. "I'd better see her first," I think. So, I drive on to Millgrove.

I pull up beside the Church, climb onto the truck to begin unloading, and a car drives into the car park with a white-haired elderly man inside. Murray gets out of his car and comes over and introduces himself. He has just been speaking to Brigitte and she suggested he come down to the Church to pick up bread from me. Murray and his wife, Ann, were catering for the Warburton Anglican Youth Group – up to fifty young people at the Youth Games to be held that weekend. I gave him the bread, then I said, "Would you like some watermelons?" He said, "What"? So, I repeated, "Would you like some watermelons ... How many do you want? Could you take six?" Murray said: "That's amazing, the last thing my wife, Ann, said to me before I came down to the Church was to drop in at the supermarket and buy some watermelon on the way home. It would be nice to give the children something special." "So how many do you want?" I ask. Murray responds, "Six will do." I give him the melons.

Then I added, "I have two crates of grapes as well. Would the kids like one of those?" "You know," Murray responded, that was the other thing Ann said before I came, "As well as the watermelon would you buy some grapes, the children would think that was special too?" So, I gave him the watermelons and the grapes. Co-incidence? No! A God who cares for us and has us in mind all the time.

That leaves me with 21 watermelons: One watermelon for morning tea for our thirty-five people who come through our distribution centre; Five watermelons, a half, or a quarter each for the eighteen food parcels I deliver each week or which our volunteers distribute to neighbours; Ten melons, half, or quarter, for the 35 people going through our distribution that morning; One melon for Benwerren, a women's refuge in Yarra Junction; Two melons for our volunteers; and two to a local school.

This all adds up to 27 watermelons and gives you an idea of the scope and variety of both people and organisations, which just one of our distribution depots supplies with food for one week.

All I can say is, people are kind and generous, and God is good.

General Manager's Report Julie Szabo

What an incredible year of seeing the goodness of God in the Yarra Valley! We have seen provision of people, food and other donations, grants, and financial gifts. All so we can work together to help meet practical needs of the thousands of vulnerable people living in the Yarra Valley to help transform lives and communities. What an incredible honour and privilege it has been to see God's hand in it all, week, after week. We have prayed and believed. We have been sensitive to God's leading. God has shown Himself once again as 'Jehovah Jireh' our provider. How thankful and overwhelmed I have felt at times when I have seen or heard of what and how our needs have been met. In an economic climate when things are getting harder for individuals and families to make ends meet, God is proving He is good!

With minimal staff hours and the needs of our growing network, we have continued to be sensitive to what the priorities are in each season so we can meet the needs of our communities. As we did our part, we found God did more, by prompting others to do what needed to be done. How amazing it has been to see the hand of God in operation throughout the Yarra Valley this year.

We continued with our Empowered Faith Community (EFC) journey with Mark Matthews. We began EFC training at Crossway Baptist Church, and this will continue in October and November. We learnt what Discovery Church have already accomplished on this journey and what it was looking like for them, including the opening of their new building. We asked our leaders to read the book, "Extraordinary mentoring for extraordinary transformation" and started pondering what being more intentional in building community might look like for our network. This journey included a visit to the Rosebud EFC Community for our executive team and discussions around how this type of community might work in our area. We discussed how regular community meals could help build connection. Millgrove Baptist Church are coordinating the reopening of the Powelltown Union church, and this will be the start of what it could look like for those of us in the Upper Yarra Valley. Watch this space!

We have visited and shared about LinC with many of our churches this year. Most local church congregations have heard of LinC but don't know what we do. LinC is an incredibly dynamic organisation, and it is almost impossible to keep up with the changes as things move so fast. The highlights of our member church visits have been Mark sharing about the incredible community impact LinC is having in our areas and the volumes of food and other provision that has become available. Our church visits have also given us the opportunity to thank the volunteers doing outreach. I have very much enjoyed working with the Church leaders and church board representatives again this year. Thank you for being part of our LinC team.

Our list of supporters is growing, and they are listed in this document. Thank you! It takes hundreds of ordinary people doing ordinary things all working together to make an extraordinary difference. Thank you to all our volunteers. You are an incredible, hardworking, and self-sacrificing bunch

and the heartbeat of LinC. You are an inspiration! I enjoy hearing the many stories of how you have helped make others' lives better and how being involved has such a positive impact in your lives too.

Thank you to Mark Knoll and Ray McDonald, for the support they have given me this year and for the thousands of hours you both give to our community as part of LinC and in everything else you do for others in our community. It is a privilege to be part of such a great team, with you, and all the other ones, sold out for the mission.

Thank you to my friend and fellow staff member, LinC's Food Program Coordinator, Deborah Franzen. Thank you adjusting again to the ever-changing environment we work in. You are a fantastic team leader. Your listening skills and love of people are assets we all appreciate and enjoy.

As we move forward this year, our trust continues to be in our glorious heavenly Father whose love is unending, powerful, and transformational. Christ Jesus' love is shown through our many generous Churches, local businesses, individuals, and organisations who share our burden and passion for assisting vulnerable people in practical ways. God has called us to be lighthouses in our communities and to be an army for positive change. Be encouraged that you are doing this, every week, every month, every time you help someone, regardless of where you are as part of the LinC Yarra Valley network.

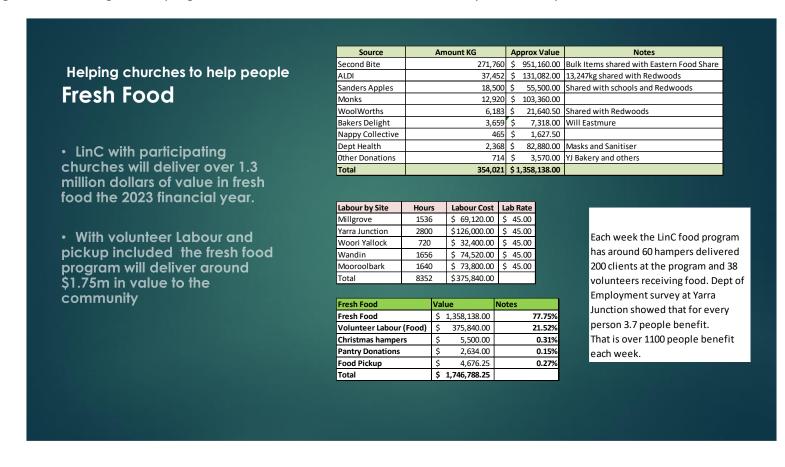
Many of the vulnerable people we are assisting are still feeling isolated and lonely, even anxious, and often hopeless. They are beginning to venture out into community again and they do need food and they need a community of people who care about them. They want to be seen and they desire a place to belong. As part of our Church families, first and foremost, submitted to God's loving ways ourselves, let's allow the change to happen in us first. Only then, we can be kind, loving, empathetic and compassionate, with our neighbours, with our friends and family, so we can be part of creating flourishing communities. Continue to pray to experience positive change in yourself, in our communities and in our churches. Encourage people to volunteer with us, so they can contribute their gifts and be part transformed in the process. Let's continue creating community together and spread the hope that Christ came to give us all.

May you experience abundant life!

Julie Szabo, General Manager

Community Value Report

LinC Yarra Valley is a registered Not for Profit and is a network of local church and community volunteers who help people in practical ways. LinC works with local churches, council and service organisations and has been assisting this Community through its churches and community volunteers for over 30 years. LinC runs 2 main programs that assist the community, a Fresh Start program, and a Fresh Food program, this is also supplemented with a Foodbank program. It is through these programs that LinC adds value to the Yarra Valley Community.



Helping churches to help people Fresh Start

- Fresh Start is the front door for clients to access LinC services
- Fresh Start will deliver \$72k of value to the community
- Reports all activity to DSS via the DEX database
- Phones are operational Monday to Thursday 10am to 1pm, answering service all other times.

| Fresh Start Labour | |
|--------------------------|-------------|
| Paid Labour | \$18,032.00 |
| Fresh Start Volunteers | \$28,350.00 |
| Food Delivery Volunteers | \$16,042.50 |
| Total | \$62,424.50 |

| Fresh Start | |
|-------------------------|-------------|
| Client Assistance | \$ 3,961.00 |
| Pantry | \$ 3,930.00 |
| Transport Reinbursement | \$ 2,483.00 |
| Total | \$10,374.00 |

| Fresh Start Total | |
|-------------------|-------------|
| Labour | \$62,424.50 |
| Monetary Support | \$10,374.00 |
| Total | \$72,798.50 |

Helping churches to help people

Foodbank Site

- The Foodbank site operates every second Friday at the Yarra Junction Anglican Church
- Fresh Start will deliver approximately \$170k of value to the community

| Source | Amount KG | Approx Value | Notes |
|----------|-----------|---------------|---------------|
| Foodbank | 23,458 | \$ 129,019.00 | \$5.50 per kg |
| PFTH | 2,345 | \$ 16,415.00 | \$7 per kg |
| Other | 1,274 | \$ 7,644.00 | \$3.50 per kg |
| Total | 27,077 | \$ 153,078.00 | |

| FoodBank | Value | |
|--------------|--------------|--|
| Pantry Items | \$153,078.00 | |
| Labour | \$ 16,560.00 | |
| Total | \$169,638.00 | |

| Labour by Site | Hours | Labour Cost | Lab Rate |
|----------------|-------|--------------------|----------|
| All Saints | 368 | \$16,560.00 | \$ 45.00 |

Helping churches to help people

LinC Overview

- LinC in 2023 delivered over \$2 million to the Community
- Paid wages are less than
 3.8% of the total value to the community
- Overheads and wages only make up 4% of the grants and donations
- 96% of grants and donations went directly to assist the clients and community

| LinC Overview | |
|--------------------------|-----------------|
| Capital Grant | \$ 12,428.30 |
| Management | \$ 54,623.00 |
| Running Costs | \$ 10,250.00 |
| Board and Exec positions | \$ 19,980.00 |
| Fresh food | \$ 1,746,788.25 |
| Food Bank | \$ 169,638.00 |
| Fresh Start | \$ 72,798.50 |
| Total | \$ 2,086,506.05 |

| Board | Month Hours | Yearly Hrs | Cost |
|-----------|-------------|------------|-------------|
| Meetings | 24 | 264 | \$11,880.00 |
| President | 6 | 72 | \$ 3,240.00 |
| Secretary | | | |
| Treasurer | 9 | 108 | \$ 4,860.00 |
| Total | 39 | 444 | \$19,980.00 |

| Components | Cost | Percentage |
|------------------------|-----------------|------------|
| Labour & Running Costs | \$ 82,737.00 | 3.97% |
| Other | \$ 2,003,769.05 | 96.03% |
| Total | \$ 2,086,506.05 | |

Food Program, Fresh Start and Emergency Relief Report

Emergency Relief and Material Aid

Funded by the Department of Social Services (DSS), Yarra Ranges Council and in kind and general donations.

Please see our list of supporters on page 33.

Figures for this year.

Note: Figures alone cannot describe the amount of love, time, and effort our volunteers have put in to assisting locals in need.

The larger figures recorded for food parcels and number of clients assisted for 2022-23 are partly due to an improvement in our record keeping and include parcels delivered and picked up from our fresh food program sites.

LinC reports all intake client intake data to the DSS portal, however due to the limitations of the system, these figures do not include general enquiries, enquiries for transport and our fresh food program statistics.

| | Food | parcels | | Budget eferrals | | eferrals hin LinC | Refe other a | rrals to gencies | В | ill help\$ | time | imber of es clients assisted | Nui | mber of clients |
|--------|---------|---------|---------|--------------------|----|----------------------|-----------------|---------------------|---------|------------|---------|------------------------------|-------------|-----------------|
| | 2022-23 | 2021-22 | 2022-23 | | | 2021-22 | 2022-23 | 2021-22 | 2022-23 | 2021-22 | 2022-23 | 2021-22 | 2022- 23 | 2021-22 |
| Q3 | 1376 | 80 | 0 | 3 | 9 | 48 | 24 | 68 | 755 | 850 | 1733 | 351 | | |
| Q4 | 1373 | 289 | 0 | 0 | 8 | 27 | 16 | 24 | 871 | 460 | 1495 | 284 | 89 | |
| Q1 | 1551 | 128 | 0 | 0 | 9 | 13 | 20 | 46 | 1263 | 428 | 1784 | 213 | | |
| Q2 | 851 | 114 | 0 | 1 | 12 | 17 | 27 | 23 | 1115 | 390 | 858 | 159 | 57 | |
| Totals | 5151 | 611 | 0 | 4 | 38 | 105 | 87 | 161 | 4004 | 2128 | 5870 | 1007 | 89 | 70 |

A big thank you to everyone that work together to make LinC the vibrant community it is.

LinC does have a small amount of funds for bill help, provided by Adcare (see table above) and any grants we receive specifically for this purpose, like the recent Storm Relief grants, however Vinnies provide most of the bill help support given to locals through referral from our Fresh Start team. We appreciate the small

number of very dedicated Vinnies volunteers who visit people in their home and provide great care for vulnerable people in our community. The Vinnies Opportunity shop in Warburton raise funds for this purpose.

Thank you to my team volunteers that put in time weekly to see the residents and less fortunate in our community helped and supported with food and assistance to make things a little less stressful in these hard times. With the cost of living going up and interests rising we are seeing some clients who would never have assumed they would need help, reaching out and asking for advice and referrals to get assistance.

Thank you Lean for the time you put into the pantry putting boxes together and talking to clients and sorting donations.

Thank you to Alfred for the time you take to answer calls and chat to clients.

Thank you to the churches and volunteers from the churches who deliver the pantry boxes as needed from week to week.

LinC Fresh Start receive donations of food and material goods and money for bills throughout the year.

Fresh food would like to thank those that have contributed material goods time and money.

Thank you also for donations from Adcare, the Monastery, local churches, Silva coffee, Rapid Relief Agency food parcels, Yarra Junction Optical, Mt Evelyn Ridge and the Bendigo Bank.

LinC Fresh Start would like to thank the Warburton Presbyterian church for the use of space in the church to use for the Fresh Start Pantry.

Deborah Franzen Food Program Coordinator

Church Member Reports

Discovery Community Care Prepared by Shereen Barker

In the latter half of the financial year, we moved into new premises for our church outreach and community support. This has enabled us to connect with people in a greater way. Not only supporting their food needs, but also combating isolation and relationship deficits. We have several participants who enjoy cooking, our new facilities have enabled them to cook a meal that we have been able to share immediately, creating a sense of community over a shared bowl of soup. We have been fortunate to establish several new volunteers. They have expressed their joy in being able to participate in seeing lives impacted for the better, by providing food to those in need. Also mentioning what a difference it has made to them personally, giving their life purpose.

We have an amazing group of volunteers provides the service week in and week out. Without their dedication we could not exist.

Moving premises is always a challenge as it disturbs the normal flow of the service. Settling into the new place and being able to provide a broader range of service has helped. We continue to devise ways of informing the local community and those in need where we are now located, knowing that the need in the community is increasing.

Next year we will continue to develop our community connection space. And look at ways to encourage people to share their gifts and strengths with others. While continuing to source alternative food rescue sources and community donations to ensure that we have enough produce for the growing number of people impacted by food insecurity.

We assisted over 200 individuals or family groups during the year. This is about 70 individuals and families groups per week on average which equates to 1550 community support encounters throughout the year. We served evening meals 52 weeks. The major age groups assisted were between 46-55 years: 25% and 65 years or older: 27%. The major groups assisted were on the following Centrelink benefits: Disability Support Pension: 29% Job Seeker: 25% Aged pension: 19%.

Grace Communion Mooroolbark Prepared by Matthew Gudze, Lead pastor.

Grace Communion Mooroolbark is a small congregation of 30-40 weekly attendance that also pastorally cares for several other small house church groups throughout Melbourne and country Victoria. Our mission is to share the life of God in Mooroolbark and beyond and our vision is to embrace all as we grow in Christ together. We are delighted to partner with Christ in his work in the local community of Mooroolbark and thank our partnership with LiNC to enable this.

We changed our name to Grace Communion Mooroolbark in September 2022. Mostly to align with our denominational naming conventions and to show that our congregation is part of the larger organisation – Grace Communion International. We also launched a new website (https://mooroolbark.gci.org.au/) to reflect this change.

People's Pantry, our fortnightly community meal, held at the Mooroolbark St. Margaret's Uniting church hall continues to enable a resource in our community for a small group to come together for a meal and social contact on a regular basis. The drive through meals through lockdowns were transitioned to sit down meals in this period. Generally, about 14 people are serviced meals and a few meals are also given as take away for a family or two that ask and cannot make it to the venue.

The Coach Workshop (August 23, 2022) and Empowered Faith Communities workshop (March 23, 2023) offered through LiNC were attended by four of us connected with GC Mooroolbark or GGN (see below) helped in shifting the outreach to becoming less client based to a community based empowered vision. This is still in transition with present comments that there is a lovely community developing at the regular meals.

We also farewelled our dear friend and volunteer Barb Austin who spent many years coordinating the Pantry over the year. She died in January 2023.



Christmas Pantry Meal setup December 2022

Goodness Gracious Network (GGN):

The Second Bite delivery into Mooroolbark is accepted by Goodness Gracious Network which operates every Friday morning. This is operated by the Mooroolbark Umbrella Group Inc. (a township group), but the NFP status that allows the Second Bite delivery is an auspice by GC Mooroolbark's membership of LinC.

Each week about 6-7 volunteers serve and about 50-60 families that benefit from the food pantry as family members arrive each week. There seems to be an increasing need in the last 6 months.



The Goodness Gracious Network spread for Friday mornings!

Living Today:

It was an exciting and scrambling 6 months of change as the 16-page quarterly magazine that the GC Mooroolbark produces as a community benefit was transitioned to a new editorial team. It was thought that on resignation of the editor that the magazine may close but due to community outcry a pathway was found to involve a new graphic designer and copy editor. Two issues have been produced thus far with the new look and new team. The March issue partners with the Celebrate Mooroolbark Committee to promote the local festival and the June issue (with 10,000 copies distributed in Mooroolbark) was a review of the festival.

The new look magazine has this year stepped forward a little more in offering a Christian perspective in the public square and acknowledging the search for meaning and purpose and wanting to come alongside people for the journey.

Bendigo Bank sponsors the magazine in part, along with other local businesses such as Professionals Real Estate, with most of the cost carried by GC Mooroolbark. For past and current issues see http://livingtoday.org.au/

Firewood:

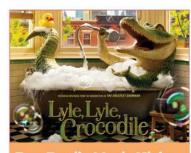
Thanks again to LinC who put us in touch with YRC for distribution of firewood for those in need. On June 30 Randall Bourchier received another load of firewood from the council and has started distributing this for the 2023 winter period.



Randall Bourchier splits and prepares for delivery the firewood from Yarra Ranges Council.

Other church news:

- Community Tree Planting Day, 31 July
- About 300 outreach toiletry bags are delivered to Salvos Mooroolbark and CIS Lilydale each year.
- Chaplaincy and 8 mentors provided for Kids Hope Aus at Pembroke Primary School plus 8 Christmas Hampers to families at the school.
- Restarted Free Community Film Nights. July 5th, 7.30pm.



Free Family Movie Nigh

5 July 2023, 7.30pm

Mooroolbark Community Centre

105 minutes. Rated G

Free ice-cream, tea & coffee

This is a joint community service extended to families by Grace Communion Mooroolbark and Mooroolbark Community Centre

To reserve your tickets book online at <u>yarraranges.sales.ticketsearch.com/sales/salesevent/109511</u>



Millgrove Baptist Church Prepared by Elizabeth Love

We have seen our numbers and deliveries grow this year. We are offering cups of soup while our clients wait which has been very well received. We have a high call for pantry items and personal items. Thanks go to our team for all their hard work and Ray for extra effort. A big thank you to everyone for covering for me while I was out of action. We are blessed in the friendships we have made with the team and our clients. This has been a blessing to be part of.

Pallotti Catholic College Prepared by Maria Mithen

Pallotti has continued providing a place of retreat and hospitality for all sorts of groups this year. We were also able to assist families in need of respite care at Marjorie Maria Cove. Our Christmas lunch in December was a great success again with sixty people in attendance and a great day was shared by all who joined in the fun and food. We are thankful for the continued help from about eight volunteers this year, who either live on site, locally or visit us from overseas. We were very saddened in June by the sudden passing of our dear friend and manager Mary Anne Dooley-Henderson. She was a courageous and humble woman, who lived her faith with love and commitment and with a strong sense of justice. We look forward to continuing to serve our community next year.

River Valley Church Millgrove Prepared by Jenny Syme on behalf of Adam Killeen and the R.V.C. Eldership team.

River Valley Church (R.V.C.) in Millgrove, continues to work towards supporting the Yarra Valley Community, in particular individuals and families in the Yarra Junction, Wesburn, Millgrove, Warburton and East Warburton, Reefton, McMahons Creek and so on.

Emergency Relief in the form of food support, blankets, coats and other material needs, home visits and pastoral care are provided to those in need. Food assistance to the Millgrove Kindergarten is provided in the form of pantry items and fresh fruit and vegetables. Kindergarten staff use these items to feed or supplement the snacks and lunches of those children who attend sessions.

R.V.C. now has a caravan called the River Valley Van, to assist volunteers to provide a weekly lunch, tea and coffee in the park. Lunches are provided free to anyone and consist of foods such as, egg and bacon sandwiches, sausages in bread, hamburgers, soup, cake and muffins. This is held at the Millgrove Park on Warburton Highway each Wednesday, rain, hail or shine from 11.00am - 1:30pm.

R.V.C. run a free monthly, sit down dinner at the Millgrove Community building, called Millgrove Meals. These nights happen on the last Wednesday of each month from 5:30 pm – 7:30 pm. and have been very well attended. Volunteers from R.V.C. cook amazing wholesome food, consisting of soup, mains, and sweets. The community building provides a safe, friendly, open space for families and individuals to come, eat and create an opportunity to be with others.

R.V.C.'s connection with the Millwarra Primary School, teachers, staff, and families remains strong. Volunteers help in a variety of ways in supporting this wonderful community, including assisting families, sponsoring grade six children at the end of the year as they head off to high school and hampers for each family at Christmas time, through our Kids for Christmas program. Weekly mentoring also continues at Wesburn Primary school, with volunteers from R.V.C. Working one on one with children who are identified by the school principal as needing encouragement and support.

R.V.C. Wish to thank all volunteers from our church community who continue to keep the vision of the church alive, for being passionate and committed to blessing and encouraging others. We are also extremely grateful to LinC for their continued support and encouragement of the above programs. This is an amazing community, and we feel extremely privileged to assist, support and encourage people wherever they are at.

Millgrove Baptist Church FY 2003 community value statement

This community value statement was supplied by LinC Church Services Network Yarra Valley Incorporated. This value statement is from what LinC supplies to Department of Social Services (DSS) and other suppliers of grants to LinC and does not reflect items and other charitable works other than the Friday Food program supplied by the Church.

The Millgrove Baptist Church runs each Friday a free fresh food program for the people of the Millgrove and in the Warburton Valley. Food is supplied by Second Bite, Woolworths Yarra Junction and ALDI Seville store along with other donors.

In the 2023 Financial year the Millgrove Baptist Church has donated over \$375,000 of value to the community. Each week an average of 35 people attend the program and select food. The church packs and delivers on average 14 hampers per week and 8 volunteers also collect food. Some clients also select for other people. This means the program reaches out to over 60 families each week.

The breakdown of the program showing the value of the components

| Fresh Food | Val | lue | Notes |
|-------------------------|-----|------------|--------|
| Fresh Food | \$ | 302,062.00 | 80.71% |
| Volunteer Labour (Food) | \$ | 69,120.00 | 18.47% |
| Food Pickup | \$ | 3,096.00 | 0.83% |
| Total | \$ | 374,278.00 | |

The breakdown of the donated food supplied by supplier.

| Source | Amount KG | A | pprox Value |
|----------------|-----------|----|-------------|
| Second Bite | 76,464 | \$ | 267,624.00 |
| ALDI | 6,439 | \$ | 22,536.50 |
| Monks | 384 | \$ | 3,072.00 |
| WoolWorths | 1,438 | \$ | 5,033.00 |
| Bakers Delight | 2,531 | \$ | 3,796.50 |
| Total | 87,256 | \$ | 302,062.00 |

The breakdown of the donated labour rate using the DCS and SYR rates

| Labour by Site | Hours | Labour Cost | Lab Rate |
|----------------|-------|--------------------|----------|
| Millgrove | 1536 | \$ 69,120.00 | \$ 45.00 |

The breakdown of the kilometre rate supplied by the DCS and is at 75 cents per kilometre

| Food Pick up/ Del | KMs | Value |
|--------------------|------|-------------|
| Millgrove Delivery | 1392 | \$ 1,044.00 |
| Millgrove Pickup | 2736 | \$ 2,052.00 |
| Total | 4128 | \$ 3,096.00 |

The Millgrove Baptist Church are a vital part of the Yarra Valley community and of LinC, the LinC board would like to thank the church community for their ongoing work and support.

Warburton Seventh Day Adventist Church Prepared by Rose Hoult

The Warburton Seventh Day Adventist Church is slowly recovering in attendance each week since the COVID lockdown, with several projects on the go again. We did meet via zoom during the lockdown. We meet each Saturday morning at 9:30 for Sabbath School and the main church service at 11:00am.

Our Church and ADRA run several programs at the Redwood Centre during the year. We have the Welfare Ministry each week, Monday, Tuesday and Thursday sponsored by ADRA. The ADCARE OP shop is open every Tuesday and Wednesdays, with all the proceeds being donated to several local projects, our East Warburton, Warburton, Millgrove and Woori Yallock primary Schools benefit from donations along with LinC, Benwerren and an Orphanage in Cambodia, where they were able to build toilets and water tanks and desks for the children.

The Redwood Centre runs a soup kitchen each Friday evening where people are fed and the lonely able to talk to others. Upcoming community events at the Redwood Centre include: "Addiction and the family outreach" to help families learn how to deal with addiction in their family. Begins 4pm Tuesday 4th July.

"Kids craft" Childrens holiday program, 2pm Wednesday 5th July. "Living for total health" with Dr Philip Rodionoff, Friday 7th July. "Is God for real," Apologetics series featuring former atheist Peter Watts. Begins 7pm Friday 14th July.

For the young people we have our Pathfinder and Adventure club every month. The children really enjoy that and all the activities. There will be other projects during the year.

Wesburn Baptist Church Prepared by Pastor Andrew Leng

We praise the Lord that once again Wesburn Baptist has had the privilege of being a part of the LinC community. During the year Wesburn has been able to host LinC for a luncheon on the church property, as well as a few more community BBQs at the Millgrove Market, where we collect donations to give back to LinC's Bill Help program. At the BBQs we've been able to meet people in the community, share the gospel with some, and invite folk to church events. It has been good for our church people to take time and be present in the life of the local community. In the coming year I'd like to see our church make further opportunities to have a part of community life and be present to share the Good News of Jesus Christ.

Wesburn still remains one of LinC's contacts for people to call if they are in need of a food parcel. We also praise the Lord for Deb Franzen, and the 10 years God has allowed her to be an integral part of LinC's team.

Woori Yallock Presbyterian Church Prepared by Ria Heatherich

Our church, Woori Yallock Presbyterian Church, has been fully supportive of and supported by LinC Yarra Valley. This symbiotic relationship has been demonstrated by financial support and provision of accommodation for some meetings to LinC, while LinC has been instrumental in providing food for Second Bite and food parcels at greatly reduced cost, thus helping the church in its evangelical outreach.

It has been a heartwarming blessing to have been able to help people who are going through a difficult time in their help, for example, a family who had their Centrelink benefits cut off because the wife works part-time despite her wages barely covering the rent on their (sub-standard) lodging and husband unable to work due to illness. We pray that by helping at such dark moments in their lives mirror Christ's love and that they may accept Him as their Saviour and Lord.

We have been involved in Second Bite for about eight years. We also supply emergency grocery items to people in need, as requested by LinC. We also have a pantry cupboard with items donated by members of the congregation which are handed out when required.

It is a challenge to know how much to help people without making them too reliant on such help or too greedy, without letting those who genuinely need the help feel guilty or like beggars.

We pray for wisdom and God's guidance in this matter. May His holy Name be praised.

Yarra Valley Seventh-Day Adventist Church Prepared by Darly Thomson

The food handout program initiated by the Linc group and run by the Yarra Valley Seventh day Adventist Church at Wandin is going quite well. We are grateful for the Wandin Senior Citizens acceptance of our request to have it operating out of their hall. We run the program of a Friday morning and word is spreading about it. The numbers of those that turn up each week averages over forty now and we have had over fifty at times. We get contributions from locals who have produce to spare, e.g., lemons, tomatoes strawberries etc as well as bread leftover from the day before. The LinC small truck arrives with extra items as well, but if it can't consistently arrive before our 10 am opening time we may have to change when we commence.

People are very appreciative of what they receive, and the blessings go both ways I am sure as the volunteers enjoy being in a position to help as well.

Thanks, from the Wandin team.

LinC National Peter Fagg, Secretary

LinC National Board The current board consists of seven members, who represent six of the ten LinC Affiliates. Marylin Leermakers is the ongoing President. It meets bi-monthly via Zoom. In October 2022, a National Co-ordinator, Julie Szabo, was appointed on 1 day/week basis. Julie provides the Board with ideas and resources for improving LinC operations. The Board is confident that finance will be available to continue to employ Julie for well into 2024. New LN members who pay membership fees and may give extra donations are always welcomed. Among other things, the Board has introduced governance policies, and is planning to update the LinC National Constitution. The AGM will be held via Zoom in late November 2023.

Communications Our national website (<u>www.lincnational.org.au</u>) has continued to attract good numbers of views. Julie has now taken on the production of the LinC National News about three times per year as well as a monthly prayer calendar that focuses on a different Affiliate each month. All volunteers should be getting copies of these by email, via their Church Coordinators.

Affiliate Support Julie is helping Affiliates with LinC Call, and she has produced other resources, like attractive leaflets and posters, for Affiliates which help them promote LinC. She is also active in looking for potential new Affiliates. An in-person meeting of leaders of Victorian Affiliates was held on Saturday 6 May 2023. Several issues were discussed, including ways to recruit and reward volunteers. It was hoped that a national weekend conference would happen in late 2023, but that has not eventuated.

Financial and in-kind donations and supporters

- Our volunteers from the community and the churches along the Warburton Highway
- Our volunteers from Goodness Gracious Network Mooroolbark and Discovery Community Care Mount Evelyn
- Aaron Violi MP
- Adcare Opportunity Shop Warburton
- ADRA The Redwood Community Centre, Warburton
- ALDI Seville
- Cindy McLeish MP
- Community Information and Support Victoria (CISVic)
- Discovery Church
- Eastern Volunteers Resource Centre (Volunteer Recruitment)
- Evelyn Ridge Retirement Village residents
- Foodbank Victoria
- Gladysdale Bakehouse
- Grace Communion Mooroolbark
- Holy Fools
- IGA Warburton
- Lilydale Bakers Delight
- Michael Franzen IT support
- Outer East Foodshare
- Pallotti Catholic College
- Pets for the homeless
- Sam's Butcher Shop Yarra Junction
- Sanders Apples
- Second Bite
- Silva Coffee Roasters
- Tilley Soaps
- The Alpine Retreat Hotel Warburton

- The Andrews Foundation
- The Buddha Bodhivana Monastery, East Warburton
- The Department of Social Services (DSS)
- The Golden Opportunity Shop Wandin
- The Knoll family
- The John T Reid Trust
- The Nappy Collective
- The Rapid Relief Team
- Upper Yarra Anglican Church
- Upper Yarra Services Network
- Vinnies (Saint Vincent de Paul)
- Wesburn Baptist Church
- Woori Yallock Presbyterian Church
- Yarra Junction Bakery
- Yarra Junction Optical
- Yarra Ranges Council and their staff
- Yarra Ranges Emergency Relief Network
- Yarra Valley Carebags
- Everyone else who gave of their time and/or resources not mentioned here.

LINC CHURCH SERVICES NETWORK YARRA VALLEY

Summary of Income and Expenses 2023

| Income | | Yea | ar 1 | Yea | ar 2 | Yea | ar 3 | Ye | ar 4 | Yea | ar 5 |
|---------------------------|-------------|------------|------------|------------------|------------|------------------|------------|-----------------|------------|-----------------|------------|
| | | 2018-19 | % of total | 2019-20 | % of total | 2020-21 | % of total | 2021-22 | % of total | 2022-23 | % of total |
| Transport | \$ | 83,261.04 | 51% | \$ 65,726.94 | 34% | \$ 61,935.63 | 29% | \$ 100.00 | 0.1% | \$ - | 0% |
| Grants, Gifts & Donations | \$ | 77,096.15 | 48% | \$ 126,273.50 | 65% | \$ 148,331.72 | 70% | \$ 72,633.60 | 98.3% | \$ 96,439.43 | 99% |
| Other Income | \$ 1,434.51 | | 1% | \$ 2,320.59 | 1% | \$ 1,204.16 | 1% | \$ 1,135.39 | 1.5% | \$ 1,066.55 | 1% |
| Total Income | \$ | 161,791.70 | | \$ 194,321.03 | | \$ 211,471.51 | | \$ 73,868.99 | | \$ 97,505.98 | |

| Expenses | | Yea | ar 1 | Yea | ar 2 | Yea | ar 3 | Yea | ar 4 | | Yea | ar 5 |
|------------------------|------------------|------------|-----------------|------------------|-----------------|------------------|----------------|------------------|------------|----------|-----------|------------|
| | | 2018-19 | % of total | 2019-20 | % of total | 2020-21 | % of total | 2020-22 | % of total | | 2020-22 | % of total |
| Transport | \$ | 21,009.08 | 10% | \$ 21,131.67 | 10% | \$ 13,793.96 | 7% | \$ 3,430.92 | 2% | \$ | 2,483.64 | 3% |
| Special Donations | \$ 10,000.00 5% | | 5% | \$ 10,000.00 | 5% | | 0% | \$ - | 0% | \$ | 12,428.30 | 14% |
| Total ER / Fresh Start | \$ 27,215.24 13% | | \$ 28,887.59 | 14% | \$ 12,293.67 | 7% | \$ 3,470.36 | 2% | \$ | 4,181.57 | 5% | |
| Payroll | \$ | 120,214.11 | 59% | \$ 123,211.92 | 60% | \$ 130,168.13 | 69% | \$ 110,265.38 | 74% | \$ | 70,755.52 | 81% |
| Office Expenses | \$ | 14,536.09 | 7% | \$ 17,695.55 | 9% | \$ 31,818.28 | 17% | \$ 25,137.60 | 17% | -\$ | 2,716.23 | -3% |
| General Expenses | \$ | 9,787.99 | 5% | \$ 3,635.43 | 2% | \$ 36.00 | 0% | \$ 6,223.13 | 4% | \$ | 271.10 | 0% |
| Total Expenses | \$ | 202,762.51 | | \$ 204,562.16 | | \$ 188,110.04 | | \$ 148,527.39 | | \$ | 87,403.90 | |

Notes

- 1. Income was increasing year on year but fell in FY22 and increased again in FY2023.
 - a. Increase due to an increase in grants.
 - b. Gifts and Donations also increased in 2023.
- 2. Expenses over the same 5-year period with a decrease \$61k in FY21
 - a) Payroll decreased \$40k due to reduced hours.
 - b) \$12.5k was the Capital grant that is one off expense, revenue was in 2021
 - c) General expenses were negative due to Tax office refunds from previous years.

LINC Yarra Valley

Income and Expense Report for FY22-23

Full Breakdown

| Row Labels | Jul-22 | Aug-22 | Sep-22 | Oct-22 | Nov-22 | Dec-22 | Jan-23 | Feb-23 | Mar-23 | Apr-23 | May-23 | Jun-23 | Grand Total |
|------------------------|-----------------|----------|----------|------------|-------------|-------------|----------|------------|----------|-------------|-------------|------------|--------------------|
| Finance | \$ 0.16 | \$ 0.38 | \$ 0.38 | \$ 0.21 | \$ 0.09 | \$ 0.17 | \$ 0.29 | | \$ 0.19 | | | \$ 121.75 | \$ 124.19 |
| Fresh Start | | | | | | | | | \$ 50.00 | | | | \$ 50.00 |
| Wesburn BC | | | | | | | | | \$ 50.00 | | | | \$ 50.00 |
| Gifts and Donations | \$ 1,528.40 | \$360.45 | \$812.30 | \$1,334.00 | \$ 305.65 | \$ 3,069.18 | \$750.00 | \$ 895.05 | \$800.00 | \$ 689.60 | \$ 3,985.15 | \$2,573.15 | \$ 17,102.93 |
| Discovery | | | | \$1,000.00 | | | | | | | | | \$ 1,000.00 |
| Fresh Food | \$ 118.40 | \$110.45 | | \$ 84.00 | \$ 55.65 | \$ 92.95 | | \$ 145.05 | | \$ 139.60 | \$ 68.60 | \$ 73.15 | \$ 887.85 |
| Fresh Start | | | | | | \$ 50.00 | | | | | | | \$ 50.00 |
| Knoll Family | | | | | | \$ 500.00 | \$500.00 | \$ 500.00 | \$500.00 | \$ 500.00 | \$ 2,699.00 | \$ 500.00 | \$ 5,699.00 |
| LinC | | | | | | | | | | | \$ 1,000.00 | | \$ 1,000.00 |
| MCF | | | \$500.00 | | | | | | \$250.00 | | | | \$ 750.00 |
| Personal | \$ 600.00 | | \$ 62.30 | | | \$ 1,000.00 | | | | | \$ 10.00 | \$ 50.00 | \$ 1,722.30 |
| SDA | \$ 200.00 | \$200.00 | \$200.00 | \$ 200.00 | \$ 200.00 | \$ 200.00 | \$200.00 | \$ 200.00 | | | | \$ 800.00 | \$ 2,400.00 |
| U Yarra Anglican | | | | | | | | | | | | \$ 100.00 | \$ 100.00 |
| Various | | | | | | \$ 1,089.18 | | | | | | | \$ 1,089.18 |
| Wandin Bapt | \$ 110.00 | | | | | | | | | | | | \$ 110.00 |
| Wesburn BC | | | | | | \$ 87.05 | | | | | \$ 157.55 | | \$ 244.60 |
| Woori Presby | \$ 500.00 | \$ 50.00 | \$ 50.00 | \$ 50.00 | \$ 50.00 | \$ 50.00 | \$ 50.00 | \$ 50.00 | \$ 50.00 | \$ 50.00 | \$ 50.00 | \$ 50.00 | \$ 1,050.00 |
| Yarra Junction Op Shop | | | | | | | | | | | | \$1,000.00 | \$ 1,000.00 |
| Grants | \$ 12,348.88 | | | | \$22,385.00 | \$12,348.88 | | \$8,580.74 | | \$11,000.00 | \$12,683.00 | | \$ 79,346.50 |
| Comm Enterprise | | | | | | | | | | \$11,000.00 | | | \$ 11,000.00 |
| DSS Grant | \$ 12,348.88 | | | | | \$12,348.88 | | \$8,580.74 | | | | | \$ 33,278.50 |
| SYR | | | | | | | | | | | \$12,683.00 | | \$ 12,683.00 |
| YRC | | | | | \$22,385.00 | | | | | | | | \$ 22,385.00 |
| Membership | \$ 80.00 | \$ 20.00 | \$130.00 | \$ 110.00 | \$ 92.00 | | | | | | \$ 10.00 | | \$ 442.00 |
| Church | \$ 80.00 | \$ 20.00 | \$ 60.00 | \$ 40.00 | \$ 92.00 | | | | | | | | \$ 292.00 |
| Personal | | | \$ 70.00 | \$ 70.00 | | | | | | | \$ 10.00 | | \$ 150.00 |
| Misc revenue | · | | | | \$ 13.36 | \$ 152.00 | | \$ 8.00 | | \$ 45.00 | \$ 22.00 | \$ 200.00 | \$ 440.36 |
| Dinner | | | | | | \$ 150.00 | | | | | | | \$ 150.00 |
| Printer | | | | | \$ 13.36 | \$ 2.00 | | \$ 8.00 | | \$ 45.00 | \$ 22.00 | \$ 200.00 | \$ 290.36 |
| Grand Total | \$ 13,957.44 | \$380.83 | \$942.68 | \$1,444.21 | \$22,796.10 | \$15,570.23 | \$750.29 | \$9,484.03 | \$850.19 | \$11,734.77 | \$16,700.31 | \$2,894.90 | \$ 97,505.98 |

| Expenses | Jul-22 | Aug-22 | Sep-22 | Oct-22 | Nov-22 | Dec-22 | Jan-23 | Feb-23 | Mar-23 | Apr-23 | May-23 | Jun-23 | Grand Total |
|---------------------|--------------|------------|-------------|------------|------------|------------|-------------|-------------|------------|------------|------------|------------|--------------------|
| Board | | \$ 68.50 | · | | | | | | | | \$ 166.60 | | \$ 235.10 |
| Cap Grant | \$ 1,375.00 | , | \$ 7,812.30 | | \$1,042.00 | | | | | | \$2,199.00 | | \$12,428.30 |
| GGN | | | | | | | | | | | \$1,074.00 | | \$ 1,074.00 |
| LinC IT | \$ 1,375.00 | | | | | | | | | | . , | | \$ 1,375.00 |
| Millgrove Baptist | | | | | | | | | | | \$1,125.00 | | \$ 1,125.00 |
| LinC Photo Copier | | | \$ 3,795.00 | | | | | | | | | | \$ 3,795.00 |
| RVC | | | \$ 2,308.50 | | | | | | | | | | \$ 2,308.50 |
| UY Anglican | | | \$ 263.00 | | | | | | | | | | \$ 263.00 |
| Warb SDA | | | \$ 1,445.80 | | | | | | | | | | \$ 1,445.80 |
| YVSDA | | | | | \$1,042.00 | | | | | | | | \$ 1,042.00 |
| Finance | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 36.00 |
| Bank Fee | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 3.00 | \$ 36.00 |
| Fresh Start | \$ 295.97 | \$ 479.40 | \$ 332.77 | \$ 605.06 | \$ 60.02 | \$ 120.00 | \$ 21.16 | \$ 1,220.34 | \$ 563.72 | \$ 120.05 | \$ 188.08 | \$ 175.00 | \$ 4,181.57 |
| Bill help | \$ 155.89 | | \$ 272.77 | \$ 101.04 | | | | | \$ 293.41 | | \$ 166.00 | \$ 175.00 | \$ 1,164.11 |
| Fuel | \$ 30.00 | \$ 420.52 | \$ 60.00 | \$ 30.00 | \$ 60.02 | \$ 120.00 | | \$ 1,220.34 | \$ 50.00 | \$ 120.05 | | | \$ 2,110.93 |
| Pantry | | | | | | | | | \$ 220.31 | | | | \$ 220.31 |
| Reimbursement | \$ 110.08 | \$ 58.88 | | \$ 474.02 | | | \$ 21.16 | | | | \$ 22.08 | | \$ 686.22 |
| Office | -\$11,277.95 | -\$ 0.86 | \$ 776.46 | \$ 174.49 | -\$ 571.43 | \$ 276.63 | \$ 718.66 | \$ 3,848.80 | \$1,008.65 | \$1,043.00 | \$ 537.91 | \$ 749.41 | -\$ 2,716.23 |
| CISVIC | | \$ 330.00 | | | | | | | | | | | \$ 330.00 |
| Cloud Services | \$ 3.60 | \$ 2.63 | | \$ 1.83 | \$ 1.87 | \$ 2.25 | \$ 2.34 | \$ 3.15 | \$ 3.82 | \$ 4.54 | \$ 4.24 | \$ 6.24 | \$ 36.51 |
| Crim Check | | | | | | | | | | | \$ 68.00 | | \$ 68.00 |
| GST | -\$11,386.63 | -\$ 670.00 | | | -\$ 995.00 | | | \$ 3,031.00 | | \$ 490.00 | | | -\$ 9,530.63 |
| IT | | | | | | | | | | \$ 31.80 | \$ 19.99 | \$ 21.19 | \$ 72.98 |
| LinC National | | | | | | | | \$ 372.47 | | | | | \$ 372.47 |
| MYOB | \$ 102.00 | \$ 102.00 | \$ 110.50 | \$ 110.50 | \$ 110.50 | \$ 110.50 | \$ 110.50 | \$ 110.50 | \$ 110.50 | \$ 115.60 | \$ 115.60 | \$ 115.60 | \$ 1,324.30 |
| Phone | | | | | | \$ 72.92 | \$ 395.92 | -\$ 240.73 | \$ 128.19 | \$ 84.00 | \$ 168.00 | | \$ 608.30 |
| Post Box | | | | | | | | \$ 153.00 | | | | | \$ 153.00 |
| Printer | | | | | | \$ 33.00 | | \$ 66.00 | \$ 33.00 | \$ 39.84 | \$ 33.00 | \$ 33.00 | \$ 237.84 |
| Program Coordinator | | | | | | | | | \$ 625.00 | | | | \$ 625.00 |
| Reimbursement | \$ 22.08 | \$ 51.52 | \$ 665.96 | \$ 62.16 | \$ 274.56 | \$ 57.96 | | \$ 86.67 | \$ 80.04 | \$ 60.72 | \$ 129.08 | \$ 64.53 | \$ 1,555.28 |
| Software | | | | | | | | \$ 129.00 | | | | | \$ 129.00 |
| stationary | -\$ 19.00 | \$ 182.99 | | | \$ 36.64 | | | | \$ 28.10 | \$ 216.50 | | \$ 148.85 | \$ 594.08 |
| Training | | | | | | | | \$ 137.74 | | | | | \$ 137.74 |
| Web Page | | | | | | | | | | | | \$ 360.00 | \$ 360.00 |
| Zoom | | | | | | | \$ 209.90 | | | | | | \$ 209.90 |
| Payroll | \$ 5,108.87 | \$8,056.36 | \$ 3,988.08 | \$4,293.05 | \$6,735.40 | \$5,210.55 | \$ 9,337.34 | \$ 7,756.76 | \$2,363.92 | \$7,485.25 | \$6,215.49 | \$4,204.45 | \$70,755.52 |
| Fresh Start | \$ 1,207.18 | \$1,553.76 | \$ 1,715.44 | \$1,053.58 | \$1,347.08 | \$1,063.36 | \$ 2,198.38 | \$ 1,063.36 | \$1,063.36 | \$1,063.36 | \$1,225.36 | \$1,063.36 | \$15,617.58 |
| Portable LSL | \$ 215.90 | | | | \$ 260.72 | | | \$ 286.30 | | | \$ 308.85 | | \$ 1,071.77 |
| Program Coordinator | \$ 3,685.79 | \$5,572.35 | \$ 2,272.64 | \$3,239.47 | \$4,388.00 | \$4,147.19 | \$ 7,138.96 | \$ 4,633.76 | \$1,300.56 | \$4,264.03 | \$3,812.81 | \$3,141.09 | \$47,596.65 |
| Superannuation | | | | | \$ 739.60 | | | \$ 1,773.34 | | \$2,157.86 | | | \$ 4,670.80 |
| Worksafe | | \$ 930.25 | | | | | | | | | \$ 868.47 | | \$ 1,798.72 |
| Transport | \$ 56.16 | \$ 182.98 | \$ 364.34 | \$ 176.40 | \$ 138.96 | \$ 328.38 | \$ 222.30 | \$ 218.40 | \$ 113.10 | \$ 223.08 | \$ 203.66 | \$ 255.88 | \$ 2,483.64 |
| Reimbursement | \$ 56.16 | \$ 182.98 | \$ 364.34 | \$ 176.40 | \$ 138.96 | \$ 328.38 | \$ 222.30 | \$ 218.40 | \$ 113.10 | \$ 223.08 | \$ 203.66 | \$ 255.88 | \$ 2,483.64 |
| Grand Total | -\$ 4,438.95 | \$8,789.38 | \$13,276.95 | \$5,252.00 | \$7,407.95 | \$5,938.56 | \$10,302.46 | \$13,047.30 | \$4,052.39 | \$8,874.38 | \$9,513.74 | \$5,387.74 | \$87,403.90 |

LinC CHURCH SERVICES NETWORK YARRA VALLEY Profit and Loss Statement 2023

Income

| Revenue | Jul-22 | A | lug-22 | S | Sep-22 | 0 | ct-22 | N | ov-22 | | Dec-22 | Jan-23 | F | Feb-23 | N | /lar-23 | Α | pr-23 | M | lay-23 | J | lun-23 | Gra | nd Total |
|---------------------|-----------------|----|--------|----|--------|------|--------|------|----------|-----|----------|--------------|----|----------|----|---------|------|----------|------|----------|-----|----------|------|----------|
| Finance | \$ 0.16 | \$ | 0.38 | \$ | 0.38 | \$ | 0.21 | \$ | 0.09 | \$ | 0.17 | \$ 0.29 | \$ | 0.24 | \$ | 0.19 | \$ | 0.17 | \$ | 0.16 | \$ | 121.75 | \$ | 124.19 |
| Fresh Start | | | | | | | | | | | | | | | \$ | 50.00 | | | | | | | \$ | 50.00 |
| Gifts and Donations | \$ 1,528.40 | \$ | 360.45 | \$ | 812.30 | \$1, | 334.00 | \$ | 305.65 | \$ | 3,069.18 | \$ 750.00 | \$ | 895.05 | \$ | 800.00 | \$ | 689.60 | \$ 3 | 3,985.15 | \$2 | 2,573.15 | \$1 | 7,102.93 |
| Grants | \$ 12,348.88 | | | | | | | \$22 | 2,385.00 | \$1 | 2,348.88 | | \$ | 8,580.74 | | | \$11 | L,000.00 | \$12 | 2,683.00 | | | \$79 | 9,346.50 |
| Membership | \$ 80.00 | \$ | 20.00 | \$ | 130.00 | \$ | 110.00 | \$ | 92.00 | | | | | | | | | | \$ | 10.00 | | | \$ | 442.00 |
| Misc revenue | | | | | | | | \$ | 13.36 | \$ | 152.00 | | \$ | 8.00 | | | \$ | 45.00 | \$ | 22.00 | \$ | 200.00 | \$ | 440.36 |
| Grand Total | \$ 13,957.44 | \$ | 380.83 | \$ | 942.68 | \$1, | 444.21 | \$22 | 2,796.10 | \$1 | 5,570.23 | \$ 750.29 | \$ | 9,484.03 | \$ | 850.19 | \$11 | L,734.77 | \$16 | 5,700.31 | \$2 | 2,894.90 | \$9 | 7,505.98 |

Expenses

| Expenses | | Jul-22 | A | \ug-22 | S | Sep-22 | Oct-22 | ı | Nov-22 | Dec-22 | Jan-23 | | Feb-23 | Mar-23 | F | Apr-23 | ſ | May-23 | J | un-23 | Gra | nd Total |
|-------------|-----|-----------|-----|----------|-----|----------|------------|-----|----------|----------------|-----------------|-----|-----------|------------|----|----------|----|----------|-----|---------|-----|----------|
| Board | | | \$ | 68.50 | | | | | | | | | | | | | \$ | 166.60 | | | \$ | 235.10 |
| Cap Grant | \$ | 1,375.00 | | | \$ | 7,812.30 | | \$ | 1,042.00 | | | | | | | | \$ | 2,199.00 | | | \$1 | 2,428.30 |
| Finance | \$ | 3.00 | \$ | 3.00 | \$ | 3.00 | \$ 3.00 | \$ | 3.00 | \$ 3.00 | \$ 3.00 | \$ | 3.00 | \$ 3.00 | \$ | 3.00 | \$ | 3.00 | \$ | 3.00 | \$ | 36.00 |
| Fresh Start | \$ | 295.97 | \$ | 479.40 | \$ | 332.77 | \$ 605.06 | \$ | 60.02 | \$ 120.00 | \$ 21.16 | \$ | 1,220.34 | \$ 563.72 | \$ | 120.05 | \$ | 188.08 | \$ | 175.00 | \$ | 4,181.57 |
| Office | -\$ | 11,277.95 | -\$ | 0.86 | \$ | 776.46 | \$ 174.49 | -\$ | 571.43 | \$ 276.63 | \$ 718.66 | \$ | 3,848.80 | \$1,008.65 | \$ | 1,043.00 | \$ | 537.91 | \$ | 749.41 | -\$ | 2,716.23 |
| Payroll | \$ | 5,108.87 | \$8 | 3,056.36 | \$ | 3,988.08 | \$4,293.05 | \$ | 6,735.40 | \$ 5,210.55 | \$ 9,337.34 | \$ | 7,756.76 | \$2,363.92 | \$ | 7,485.25 | \$ | 6,215.49 | \$4 | ,204.45 | \$7 | 0,755.52 |
| Transport | \$ | 56.16 | \$ | 182.98 | \$ | 364.34 | \$ 176.40 | \$ | 138.96 | \$ 328.38 | \$ 222.30 | \$ | 218.40 | \$ 113.10 | \$ | 223.08 | \$ | 203.66 | \$ | 255.88 | \$ | 2,483.64 |
| Grand Total | -\$ | 4,438.95 | \$8 | 3,789.38 | \$1 | 3,276.95 | \$5,252.00 | \$ | 7,407.95 | \$ 5,938.56 | \$ 10,302.46 | \$1 | 13,047.30 | \$4,052.39 | \$ | 8,874.38 | \$ | 9,513.74 | \$5 | ,387.74 | \$8 | 7,403.90 |

Profit and Loss

| Expenses | Jul-22 | Aug-22 | Sep-22 | Oct-22 | Nov-22 | Dec-22 | Jan-23 | Feb-23 | Mar-23 | Apr-23 | May-23 | Jun-23 | Grand Total |
|-------------|-------------|-------------|--------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------------|
| Revenues | \$13,957.44 | \$380.83 | \$942.68 | \$1,444.21 | \$22,796.10 | \$15,570.23 | \$750.29 | \$9,484.03 | \$850.19 | \$11,734.77 | \$16,700.31 | \$2,894.90 | \$97,505.98 |
| Expenses | -\$4,438.95 | \$8,789.38 | \$13,276.95 | \$5,252.00 | \$7,407.95 | \$5,938.56 | \$10,302.46 | \$13,047.30 | \$4,052.39 | \$8,874.38 | \$9,513.74 | \$5,387.74 | \$87,403.90 |
| Profit/Loss | \$18,396.39 | -\$8,408.55 | -\$12,334.27 | -\$3,807.79 | \$15,388.15 | \$9,631.67 | -\$9,552.17 | -\$3,563.27 | -\$3,202.20 | \$2,860.39 | \$7,186.57 | -\$2,492.84 | \$10,102.08 |

Notes

- FY2023 revenues up \$23.6k or 32%
- FY2023 expenses down \$61.1k or 48%
- \$12.5k of grants inFY21 were for expenses in FY23

LinC CHURCH SERVICES NETWORK YARRA VALLEY Balance Sheet as at 30th June 2023

| Current Assets | | | | | | | | |
|----------------------------|-------|--------|------|-----------|----|-----------|----|-----------|
| Bank Accounts | | | | | | | | |
| Operating Account | \$23. | 677.19 | | | | | | |
| Mastercard Debit Card | . , | 762.25 | | | | | | |
| Social Access | \$20, | 126.66 | | | | | | |
| Gift Account | \$ | 0.17 | \$ 4 | 14,566.27 | | | | |
| | | | | | • | | | |
| | | | | | | | | |
| Other Current Assets | | | | | | | | |
| Trade Debtors (transport) | \$ | - | \$ | - | | | | |
| Total Current Assets | | | | | \$ | 44,566.27 | - | |
| | | | | | | | | |
| Non Current Assets | | | | | | | | |
| Office Furniture | \$ | - | | | | | | |
| Office Equipment | \$ | - | \$ | - | \$ | - | | |
| | | | | | | | - | |
| Total Assets | | | | | \$ | 44,566.27 | - | |
| | | | | | | | | |
| Current Liabilities | | | | | | | | |
| Provision for GST | | | Ś | 708.84 | | | | |
| Provision for PAYE tax | | | Þ | 708.84 | | | | |
| FIOVISION TO FATE LAX | | | | | • | | | |
| Total Current Liabilities | | | | | \$ | 708.84 | | |
| | | | | | ÷ | | • | |
| Other Current Liabilities | | | | | | | | |
| Accum Dep Office Furniture | \$ | - | | | | | | |
| Accum Dep Office Equipment | \$ | - | \$ | - | \$ | - | | |
| | | | | | _ | | - | |
| Total Liabilities | | | | | \$ | 708.84 | | |
| Total Assets | | | | | | | | |
| | | | | | | | \$ | 43,857.43 |
| | | | | | | | | |
| C/FWD 2022 position | | | | | \$ | 33,755.35 | | |
| 2023 Profit | | | | | \$ | 10,102.08 | - | |
| | | | | | | | \$ | 43,857.43 |
| | | | | | | | · | -J,UJ7J |

Notes

1. All assets written down in line with closing of office along with tax and asset write down rules in 2021.